

Health and Wellbeing Board

At 1.30pm on Tuesday 29 November 2022

Held at North Northamptonshire Council Offices, The Council Chamber, Corby Cube, George Street, Corby, Northants, NN17 9SA.

Present:-

Councillor Jon-Paul Carr (Chair)	North Northamptonshire Council
Councillor Scott Edwards	Executive Member Childrens, Services, North Northamptonshire Council
Councillor Helen Harrison	Executive Member, Adults Health and Wellbeing North Northamptonshire Council
Pratima Dattani	Chief Executive, Support Northamptonshire
Ann Marie Dodds	Executive Director of Children's Services
Naomi Eisenstadt	Chair, NHS Northamptonshire Integrated Care Board
Superintendent Steve Freeman	Northamptonshire Police
Michael Jones	Divisional Director, EMAS
Abigail Marsden	Northamptonshire Children's Trust
Nicci Marzec	Director for Early Intervention, Office of Police, Fire and Crime Commissioner
Dr Steve O'Brien	University of Northampton
Dr Raf Poggi	Primary Care Network
Colin Smith	Chief Executive, Local Medical Council
David Watts	Director of Adults, Health Partnerships and Housing, North Northants Council
Sheila White (via Teams)	Healthwatch Northamptonshire

Officers

Paul Birch	Associate Director Population Health, NHS Northamptonshire Integrated Care Board
Cheryl Bird	Health and Wellbeing Board Business Manager
Jenny Daniels	Democracy Officer (Democratic Services) (Minutes)
Sam Fitzgerald	Assistant Director of Adult Social Services, North Northamptonshire Council
Alison Gilbert	Director of PLACE, North Northamptonshire Council
Rhosyn Harris	Consultant in Public Health West Northamptonshire Council
Zakia Loughhead	Assistant Director of Safeguarding and Wellbeing, North Northants Council
Shelley Penderleith	Assistant Director for Recovery, North Northants Council

01. Apologies for non-attendance

Apologies were received from David Maher, Deputy Chief Executive, Northamptonshire Healthcare Foundation Trust, Deborah Needham, Kettering General Hospital, John Ashton, Director of Public Health, North Northants Council.

02. Notification of requests to address the meeting

None had been received.

03. Members' Declaration of Interests

The Chair invited those who wished to do so to declare interests in respect of items on the agenda.

No declarations were made.

04. Chairmans Announcements

The Chair welcomed the following new members to the Board:

- Superintendent Steve Freeman replacing Assistant Chief Tuckley as the Northamptonshire Police representative
- Pratima Dattani, Chief Executive of Support Northamptonshire representing the BAME community and voluntary sector.

05. Minutes of the Meeting Held on 5 July 2022

RESOLVED that:

- a) The title for Naomi Eisenstadt be amended to Chair, NHS Northamptonshire Integrated Care Board.
- b) the Health and Wellbeing Board approved the minutes of the meeting held on 5 July 2022.

06. Action Log

The Chairman introduced this item (copies of which had been previously circulated) which gave details of actions that had been and were yet to happen.

- The Grampian Mental Health offer had been circulated to the Board.
- The Better Care Fund (BCF) Plan 2022/2023 submission has been circulated to the Board and will be an agenda item for discussion during the meeting.
- The Integrated Care Board update had been removed as a standing item from the agenda.

RESOLVED that: The Health and Wellbeing Board notes the Action Log

07. Integrated Care Strategy and PLACE Development

At the Chairmans invitation the Director of PLACE, North Northamptonshire Council provided an update on the development of the Integrated Care Northamptonshire Strategy (ICN) in North Northamptonshire highlighting the following:

- The strategy was a high level 5-10 year strategy which will evolve over 2023 and is a consolidation of an existing partner strategies. A lot of engagement was being undertaken as part of it.
- The Strategy would be presented to the Integrated Care Partnership on 1 December for approval before submission in December/early January.
- The strategy focussed on improving health and wellbeing of the local population, setting the vision, ambitions and brought together a set of outcomes which was a set we wanted to achieve. The outcomes developed in the Strategy were based on the findings from the Joint Strategic Needs Assessment (JSNA).

- The North PLACE model was now live, with 4 Community Wellbeing Forums (CWFs) which had evolved from the previous health and wellbeing forums.
- Over 300 people attended across the inaugural CWF events held in November, including a wide range of partners such as Northamptonshire Police, representatives from the voluntary sector, health sector, Northamptonshire Childrens Trust and elected members. Discussions were focused around how to bring the wider determinants of health together to improve the health and wellbeing of the population.
- There were 7 Local Area Partnerships (LAPs) within North Northants which were now starting to launch, with the first being Wellingborough Rural on 28 November. The LAPs would have local area profiles providing data and information on economy, housing, health, to help guide discussions on priority areas. The LAPs would be a foundation to deliver the ICN strategy.

In answer to a concern that the papers referred to the Care Partnership-Board when in fact it was not a board it was confirmed that it was indeed a partnership and the language used in the paper would be amended to reflect this.

The following was also noted:

- It was important to not just undertake the consolidation but also to get moving with the formation of integrated care arrangements and have an input at an early stage to ensure the ambition was captured.
- An important part of this was the emerging strategy and officers had received feedback from government departments that as they were slightly further ahead than many other areas in the country.
- Although some additional members still needed to be appointed to the ICP CWFs and LAPs, the Executive Director of Adults, Health Partnerships and Housing had been given some suggestions for members from voluntary sector organisations.
- LAPs were more about understanding and adapting understanding of them in the local community. Different functions would be delivered by different organisations or collaboratives and in some areas services might be delivered through a collaboration of various organisations.
- Communities would need to be supported without creating extra demand on health services to enable them to have the potential to thrive.

RESOLVED that: the Health and Wellbeing Board:

- a) Noted progress of the Integrated Care Partnership Strategy development; and agreed for this to be present at the ICP on 1 December for approval.
- b) Notes the progress of the Integrated Care Partnership North Place development.
- c) The Health and Wellbeing Board Business Manager to send dates for the Corby LAP to the University of Northampton representative.

08. Health Inequalities Funding

At the Chairman's invitation the Associate Director for Population Health provided a presentation on Health Inequalities Additional Allowance (HIAA) stating the following:

- An allocation of £2.7million had been granted to the NHS Northamptonshire Integrated Care Board for 2022/2023.
- The current year's funding had not yet been spent but this was being worked on.

- There were 5 national areas of priority which they had attempted to align with the Northants agenda.
- A workshop had been held the previous month which had reviewed the priorities and the geographical focus on how the fund would be used. There had also been the intention to have a wider focus on challenges. For instance fuel poverty. Some of it could be general but it was difficult to see the impact so it would be undertaken in a framework of evaluation.
- It would be aligned with locality working. Some of it would be used across county and not just stop at borders.
- The highest cause of health inequality was Chronic Obstructive Pulmonary Disease (COPD) and through the wellbeing hubs they would put services in place and reach out to the harder to reach communities.
- The approach would review using the funding effectively.
- The ability to be responsive with developing plans would be through the Councils as they held contracts with various voluntary groups would want to use the money.
- It had been discussed at the North Northants Place Development Board the previous day. It would be supported through the development of the LAPs. Some of the HIAA would be retained by NHS Northamptonshire ICB to provide data analytical support and project management for things such as tobacco control.

In answer to a query on the presentation it was considered helpful to have many of the strategies brought together in the Integrated Care Northamptonshire strategy. It would be good for the wellbeing hubs to be connected to family hubs. There were 2 officers in the family hubs could assist with this. It was also suggested that women of child-bearing age could be assisted before some incidents of neglect could be seen.

RESOLVED that: the Health and Wellbeing Board:

- 1) Notes the work to date to develop a plan for the use of the Health Inequalities Additional Allowance (HIAA) funds .
- 2) Approve the proposed approach to HIAA delivery focusing on two Local Area Partnership areas as Pioneers to deliver benefits and generate applicable learning;
- 3) Approve the Council receiving an allocation of £800,000 from NHS Northamptonshire Integrated Care Board;
- 4) Approve the delegation of expenditure of that budget to the Director of Public Health North Northants Council, the Director of Public Health West Northants Council and the Integrated Care Board Medical Director;
- 5) Notes that Public Health and Integrated Care Board Population Health Teams will continue to work with Integrated Care Strategy partners including Place Leaders, Collaboratives and providers to refine, mobilise and deliver interventions utilising the HIAA;
- 6) Notes that the Health and Wellbeing Board will receive further updates on the use of the HIAA; and
- 7) The Associate Director for Population Health, NHS Northamptonshire ICB to link in with the Head of Transformation – Partnerships and Design, North Northants.

09. Better Care Fund Plan 2022/23

At the Chairman's invitation, the Assistant Director of Adult Social Services provided the following update on the Better Care Fund (BCF) plan for 2022/2023, highlighting the following:

- The plan had been circulated in October and formed a part of the submission to the national team.
- It set out where funds would be allocated to and included schemes.
- It monitored the number of avoidable admissions, patients returning to their usual place of residence, the number of admissions to residential and nursing care and reablement services.
- One of the main delivery models would be through the iCAN programme.
- One of the key workstreams for avoidable admissions within the iCAN programme was community resilience which had multi-disciplinary meetings at a PLACE level.
- There has been positive feedback about the Age Well programme in Wellingborough providing workers to act as a conduit between patients and Primary Care Networks.
- Remote monitoring someone's behaviour in care homes could identify ways of keeping them from being admitted to hospital.
- The Rapid Response Service was a collaboration between EMAS and NHFT.
- The Reablement Service was experiencing a monthly increase in referrals from the acutes and GP Practices, and this was expected to increase during the winter period.
- There was a transfer of care hub, which was staffed by a multi-disciplinary team to understand and discuss the needs of people and what services people need to be able to be discharged to their usual place of residence.

(Nicki Marzec joined the meeting at 2.50pm)

- There were a high volume of people currently going through reablement which would only increase as winter approached. They were using a provider from the market and had upskilled them to manage it so people who required long term support were getting signed off from reablement in a better way.
- It was noteworthy that they were not required to report on avoidable admissions in 2022/23. They expected this to be rectified the following year.
- Quarter 1 at 93% and quarter 2 at 94% of people discharged to their usual place of residence was above expectations as only 91% was required.
- They were also broadly on track to meet the matrix relating to residential and nursing provisions.
- The planned annual rate was just below the trend in quarter 1 and just above in quarter 2. This had really increased because they had undertaken a lot of work in reablement. They were managing to get more people through the service and plan for winter.

In answer to queries on the update the following was stated:

- Spinneyfields was not receiving patients from North Northants who usually went through Thackley Green. They were not responsible for the decision to close Spinneyfields.
- A lot of work had been undertaken in ascertaining the number of people who would need care. Currently 35 beds were required. With centres offering just

- over 100 beds they should be able to manage the resource through use of Thackley Green.
- There was a challenge that the service was seeing more people with higher dependency or health acuity than previously resulting in the reablement team dealing with more complex cases.
 - They were working with BAME communities through the iCAN programme, There was an aim to undertake more as they were aware that they did not work so well with BAME communities.
 - The LAPs will have a part to play in this knowing where hard to reach communities are enabling us to address health inequalities.
 - They would be able to report in the Better Care Fund on the iCAN programme.

RESOLVED that: The Board notes the Q2 Performance update.

10. Transforming NNC Adult Social Care Provider Services Strategy and Case for Change

At the Chairman's invitation the Executive Director of Adults, Health Partnerships and Housing at North Northants Council presented the report (copies of which had been previously circulated) which provided the Health and Wellbeing Board with details of a proposed strategy that would enable the Council to deliver the highest quality assessment, reablement, an enablement to support people to live their lives independently and be ambitious for their future. The strategy was set in three/four stages. The main element of phase one was to look at the viability Beech Close Residential Home in Desborough, the second was exploring whether they took over running of the Thackley Green Care Centre from West Northants Council.

The Assistant Director of Safeguarding and Wellbeing, North Northants Council stated the consultation would end on 15 January 2023 and they had received a good level of responses to date at 36%. They had also had consultations with staff and undertaken some informal briefing sessions. They had also had some social engagement receiving over 3,000 attendances booked on Facebook or twitter.

Members of the Health and Wellbeing Board commented as follows:

- It was noted the case for change set out a need for better buildings that provided better conditions. Uniformity was required in all they undertook.
- Improving the workforce was being undertaken at the same time.
- This was a good opportunity to improve and become a member of the top quartile in years to come.
- There was a national issue with recruitment and retention of social care staff and it was critical to create opportunities in social care. A lot of work had been undertaken in teams to get a good infrastructure and to grow their own. They had supported those undertaking degrees and had a celebration of all the hard work that had been achieved in this area.
- Northamptonshire was still an outlier for stranded and super stranded patients in the 2 acutes.
- The NHS and Local Authorities need to show as anchor institutions they could work together in terms of training.
- The Northampton People's Board had an update on 16 November highlighting the increasing trend of vacancies and high turnover of staff in social care. Workforce issues needed to be addressed, by highlighting the career opportunities with social care to develop a sustainable workforce.

RESOLVED that: the Board notes and endorses the approach for transformation of North Northants Council Adult Social Care Provider Services.

11. Northamptonshire Safeguarding Children's Partnership Annual Report 2021/2022

At the Chairman's invitation the Executive Director of Children's Services introduced the report (copies of which had been previously circulated) highlighting it was a partnership report and brought together a summary of the key activities and highlights from Northamptonshire Children's Safeguarding Partnership.

The Director of Adults, Health Partnerships and Housing at North Northants Council also noted it was a really thorough report and Ofsted had noted the sustained improvements the Council had taken. He would like to see some anonymised stories of how intervention had improved a child's life.

The Executive Director of Children's Services stated Ofsted had noted the lessons the Council had learned and they were assured that the Council would continue to improve. There was now an improvement board and they would like partners to report back to their organisations and ensure their organisation was involved with the improvement board. Questions should be asked of how to implement safeguarding and if they had a good method it could be shared so that all could learn from it.

In answer to a query on the Annual Report it was noted the issues of poverty, race and access to services was there and closing the quality gap would only be achieved with partners. Safeguarding was not just about the harm that had already happened but also being aware of the issues before the problem arose. They shouldn't be waiting for a child to be put into the criminal justice system but to be working with them before they were put into it.

It was also noted that some boys in the criminal justice system also had a dad already in the system so there was some work to be done there.

RESOLVED that

- 1) the Health and Wellbeing Board notes the report and assurance of the activities undertaken by the partnership and its agencies to safeguard children and young people across the county during the reporting period; and
- 2) The Executive Director of Children's Services would feedback to NSCP the Board members proposal of having case studies contained in the annual report to show how interventions can make a difference.

12. Embedding Public Health Access North Northants Council

At the Chairman's invitation the Assistant Director for Recovery gave an overview of embedding Public Health across North Northants Council. The report which was set at a high level and acted as an introduction to their 3-year strategy which would be received by the Health and Wellbeing Board in the coming months. They were aiming to align the service rather than as an add on. Disaggregation of the Public Health Northamptonshire provided opportunity to do some things differently, but a challenge with disaggregation was the loss of large scale savings across the county.

The report was endorsed by Councillor Helen Harrison who noted that with the unitary council they had many leaders under one roof. She really wished for North Northants

Council to be a public health council looking at the wider determinants of health to improve the health and wellbeing of the population. At a recent away day a discussion was held on where they wished the Council to go forward with their ambitions. She felt it assisted them to focus on the value of all they did. Much was happening with the voluntary sector partners and care system merging and it will make a real difference to people's lives.

The Director of PLACE, North Northants Council endorsed the report stating the public health team had been integral in the setting up of the CWFs and LAPs.

RESOLVED that: the Health and Wellbeing Board;

- 1) Notes the opportunities offered following services disaggregation; and
- 2) Supports the ambition of the service in embedding a public health approach to service delivery across North Northamptonshire.

13. Additional Winter Funding Allocation

At the Chairman's invitation the Assistant Director of Adult Social Services provided an update on the Additional Winter Funding highlighting the following:

- The allocation was made to support winter pressures. For North Northants Council it was just over £1million, which must be spent by 31 March 2023.
- Guidance had been released that stated the allocations would come through the Better Care Fund and approved by Health and Wellbeing Boards.
- Submission of the additional winter funding schemes had to be made to the national team by the 16 December 2022.
- They had undertaken deep dives with the Northampton and Kettering General Hospitals on how to use the additional funding.
- There were specific caveats on how the funding could be spent. The funding cannot be on avoidable admissions, only to aid safe hospital discharge for medically fit patients.
- It was bad timing for the Health and Wellbeing Board and she proposed that sign off by the Chairman of the Board, Councillor Helen Harrison, the Chief Executive of NHS Northamptonshire ICB and then the Director of Adults, Health Partnerships and Housing at North Northants Council.

In answer to queries on the update the following was confirmed:

- It was one of the worst winters and they had a representative from primary care had taken part in the deep dives. The majority of the direction of travel was in discharge.
- It was noted the early notification of the amount they would receive and they did not necessarily need clerical staff so they would work with the voluntary and community sector.
- A plea was made to consider ways of releasing money to get general practices involved and not just primary care.
- When the fund was allocated it was usually for short term fixes. Some of the funding maybe recurrent, which could be used to commission longer term services.
- It was noted there was a need to protect the workforce in both general practice and front-line services.
- The voluntary sector would like to be treated as an equal partner in the Integrated Care System. It was noted that not enough was invested in the voluntary sector, which was a missed opportunity to offset demand. The voluntary sector was an important sector they could assist to build resilience in.

- It was further noted that if all services were used they could enable a reduction in the demand on them.

RESOLVED that: The Health and Wellbeing Board:

- 1) Notes the update on the Winter Funding Allocation; and
- 2) Sign off the Winter Funding Allocation be delegated to the Chairman of the Board, Councillor Helen Harrison, the Chief Executive of NHS Northamptonshire CCG and then the Director of Adults, Communities and Wellbeing at North Northants Council.
- 3) The Assistant Director of Adult Social Services would circulate the guidance and templates for additional discharge funding to the board;
- 4) The Assistant Director of Adult social Services would feed back into the Chief Operating Officers meeting the struggles primary care are facing this winter to see if any of the discharge funding could be used within primary care.

There being no further business the meeting closed at 4pm.